

DD/ORD

**SECRET**

ORD-3549-70

25 MAY 1970

**MEMORANDUM FOR:** Deputy Director for Science and  
Technology

**SUBJECT:** Current ORD Coordination With DDP

1. Since the recent DD/S&T meeting concerning DDP coordination, we have reviewed the R&D contract actions for FY-70. Records (Routing Slip Form 2613) for the actual Blue Books were examined. These contract actions followed the prescribed sign-off sequence set up in FY-70 by [redacted]  
A summary covering the past ten months follows:

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Form 2613 sign-off or initiated for coordination	43
Routed for information as related specifically	9
Canceled [redacted]	<u>1</u>
Total Actions (Not necessarily DDP-only efforts)	53

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A more detailed breakdown is attached as Enclosure 1.

2. The fifty-two actions processed represent about [redacted] These efforts were carried out mainly in explicit response to TSD initiative or requirements. In addition, technical spinoff was present to relate most of these to non-DDP needs to serve total Agency objectives.



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3. Approximately a dozen potentially large actions were purposely not initiated due to lack of funding or to other priority. Examples include projects in [redacted]

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4. Enclosure 2 (TSD Coordination Review Log) provides detailed information relevant to ORD's responses to formal requirements. It includes the initial requirements and a record of ORD's continuing review. This log was maintained by the TSD Liaison Officer, [redacted]

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5. In addition to the visible formal coordination on record above, there has been very detailed intrinsic technical dialog on a continuing basis. This dialog has been enhanced in the past eighteen months by the resident TSD officer. Examples are listed below for such informal communication:

- a. Joint attendance at contractor briefings for better diffusion (samples shown as Enclosure 3).
- b. ORD contractor progress reports routed to TSD.
- c. Joint visits to ORD contractors.
- d. Quarterly cheques reviewed by resident TSD officer.
- e. Attendance at ORD Staff Meeting twice a week by resident TSD officer.
- f. Assignment of ORD Planning Officer to TSD [redacted] (Enclosure 4)  
and subsequent follow-up work with cognizant TSD technical officer.
- g. Joint generation of contractor work statements.

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6. It is my opinion that, although working level coordination has increased over the past eighteen months, the upper management communication remains at a seriously inadequate level vis-a-vis DDP. Enclosure 5 illustrates this. Priorities were assigned on 31 December 1969 when third-quarter actions were almost at the commitment point. It is recommended that an attempt be made with Mr. Karamessines to conserve the very positive gains that have been made to date at the working level. Hard evidence and documentation are at hand to establish in a reasonable manner the current history of coordination. Failure to resolve these inter-office problems at this time can only result in delay in bringing innovation to critical intelligence activities.



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Deputy Director  
of  
Research and Development

**Enclosures:**

1. Breakdown of FY -70 actions
2. TSD Coordination Review Log
3. Samples of Joint Briefings on Projects
4. Dispatch Summary of [redacted]  
Field Problems
5. Priorities Assignment, 12/31/69

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TA/PP/ORD/DD/S&amp;T: [redacted] 22 May 1970

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